



Investor Presentation

November 2025

www.edpr-investors.com



Charneca das Ledres
Portugal

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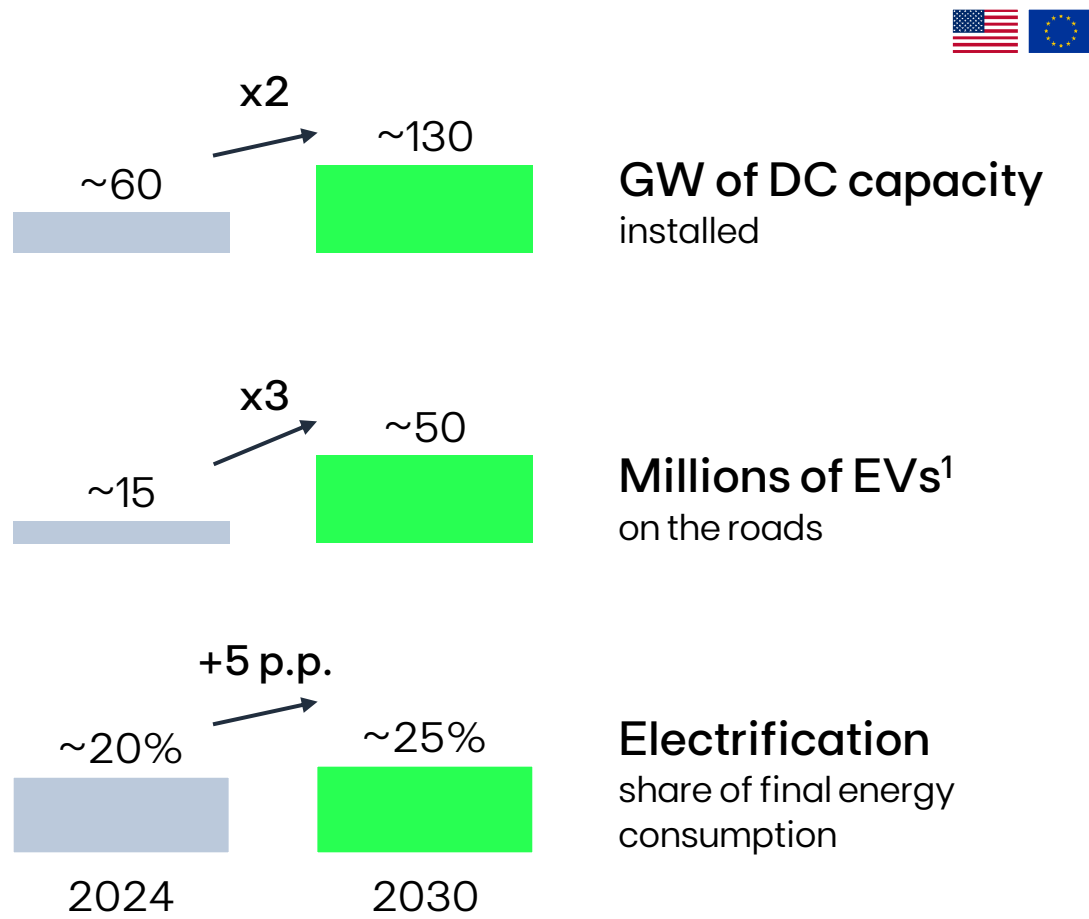
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Agenda

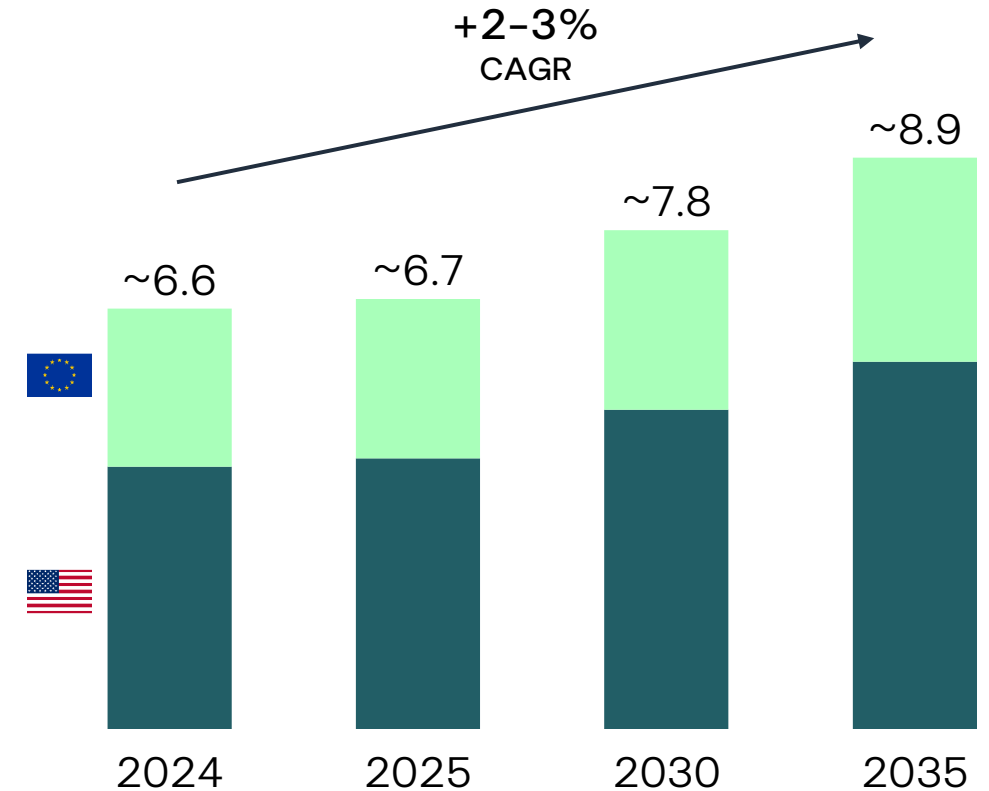
- 1 Market Outlook
- 2 EDPR at a Glance
- 3 Business Strategy
- 4 ESG
- 5 Corporate Governance
- 6 9M25 Results
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Market Outlook

Power demand at an inflection point – an era of sustained growth driven by tech and electrification



Electricity demand² 000' TWh



1. Includes BEV, PHEV and FCEV | 2. Net Demand – excluding losses

Source: Wood Mackenzie, Ember, European Commission, bnEF, IEA World Energy Outlook STEPS, IEA Energy & AI

Wind, Solar and BESS – the fastest, cheapest, and most scalable energy sources



- > RES costs are expected to continue downward trend
- > Increased gas turbine lead times (increasing from ~1-2 to ~5-7 years)
- > Long time to market of nuclear new builds while requiring governmental risk taking/support

1. Including tax credits in US | 2. Time-to-market estimations for new projects, with FID in 2025

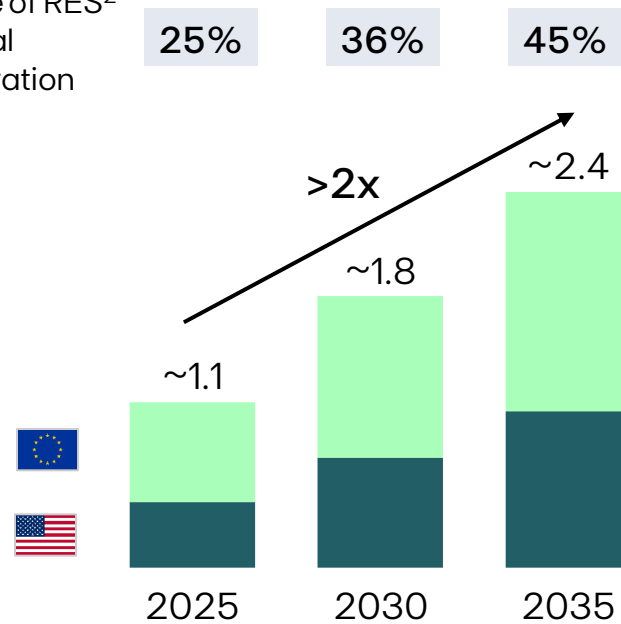
Note: BESS – Battery Energy Storage Systems

Source: bnEF (PPA prices 2024, EUR – incl. Spain, France and Germany), LevelTen (PPA prices 3Q 2025, US), bnEF (for EU LCOE), Lazard (for US LCOE), S&P Global, Wood Mackenzie

An evolving energy system – more flexibility needed and new value pools emerging

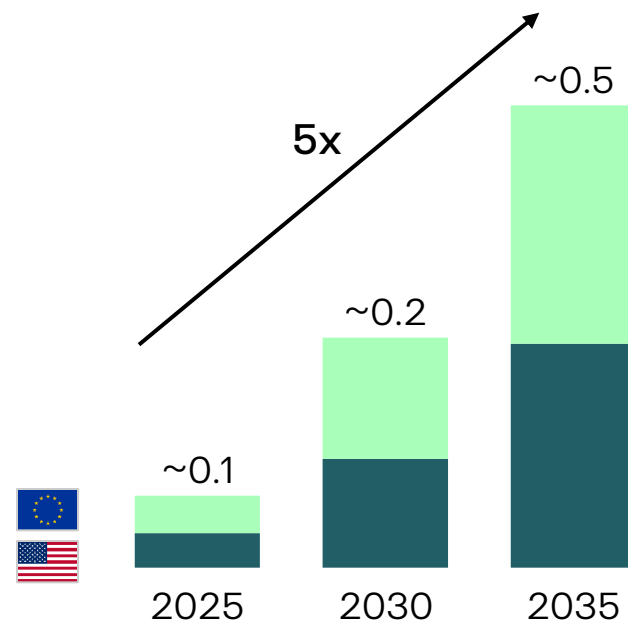
Wind and Solar capacity TW¹

Share of RES²
in total
generation



*Increasing Wind and Solar capacity
leading to more penetration of variable,
non-dispatchable generation*

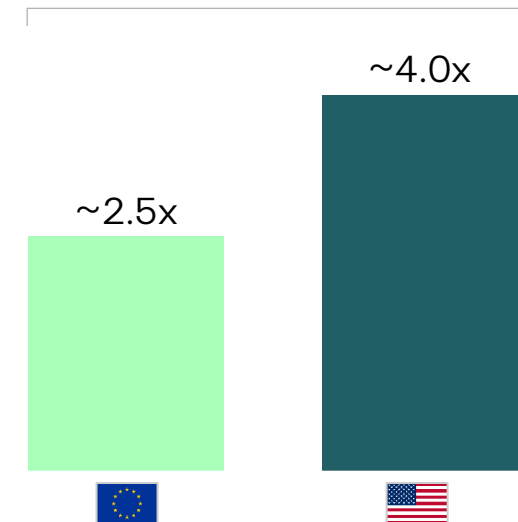
BESS³ capacity TW



*Decreasing BESS³ cost
(e.g., 25% decrease in US vs. 2022),
creating attractive investment opportunities*

Flexibility needs⁴ 2035 vs. 2023 increase

Of total short-term flex,
>50% covered by BESS³ and Hydro



*Uplift in value of
generation assets with
flexibility attributes*

1. Considers TWac for Wind onshore and offshore and TWdc for Solar PV (utility + distributed) | 2. Share of RES includes Solar and Wind generation | 3. Battery Energy Storage Systems | 4. Short term flexibility needs (i.e., largest hour-to-hour differences in residual load)

Source: Wood Mackenzie, IEA STEPS, Lazard

EDPR is at the center of this secular investment opportunity



Electricity at the core of strong investment momentum in the sector...



Entering an era of sustained growth of power demand



Renewables are the cheapest, fastest and most scalable technology



More flexibility needs with increasing value pools



Market and regulatory tailwinds

... and EDPR is prepared to capture the opportunity

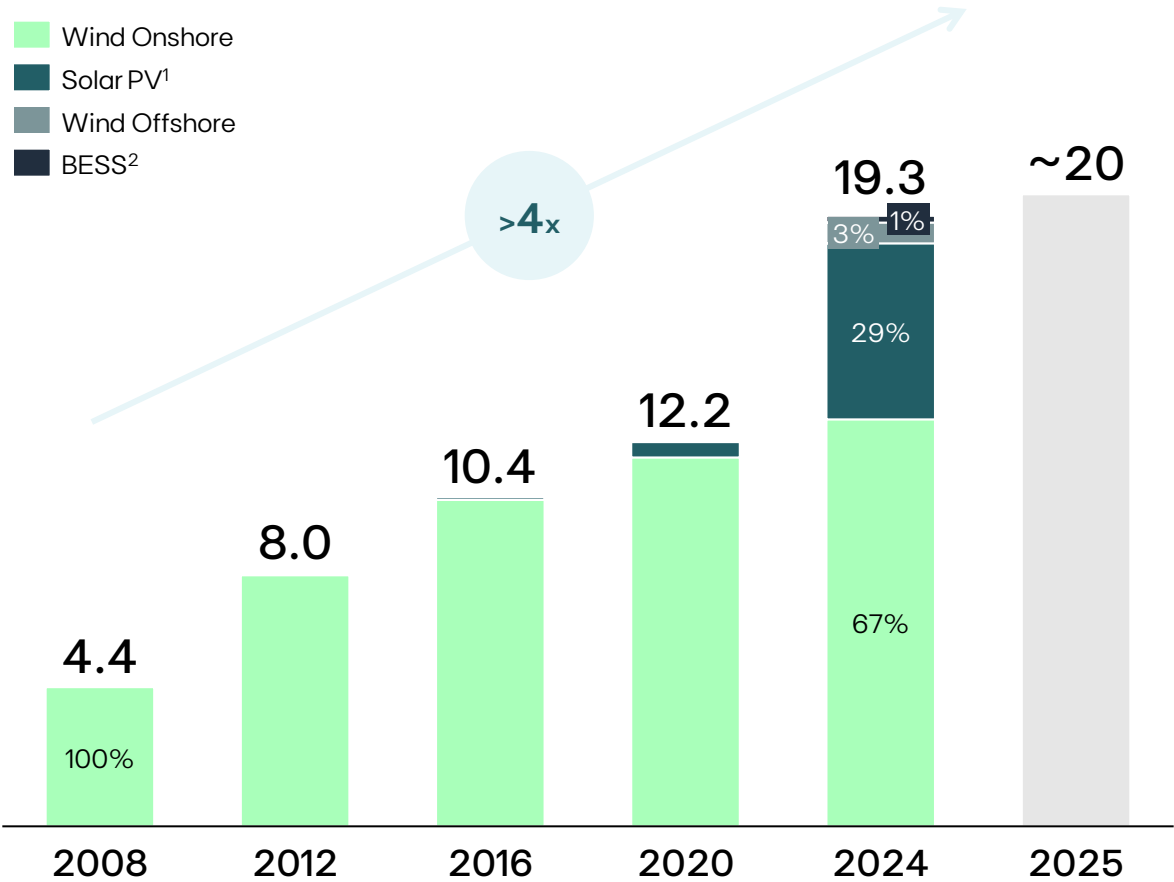
- > **Leader in Renewables** with strong track record and pipeline, namely in US
- > **Strong relationship and origination track record** with Big Tech and US utilities
- > **Strong hedging and risk management**, leveraging EDP's Energy Management capabilities

EDPR at a Glance

EDPR has come a long way as a pioneer and leader of the global energy transition as one of the few pure-renewable developing players



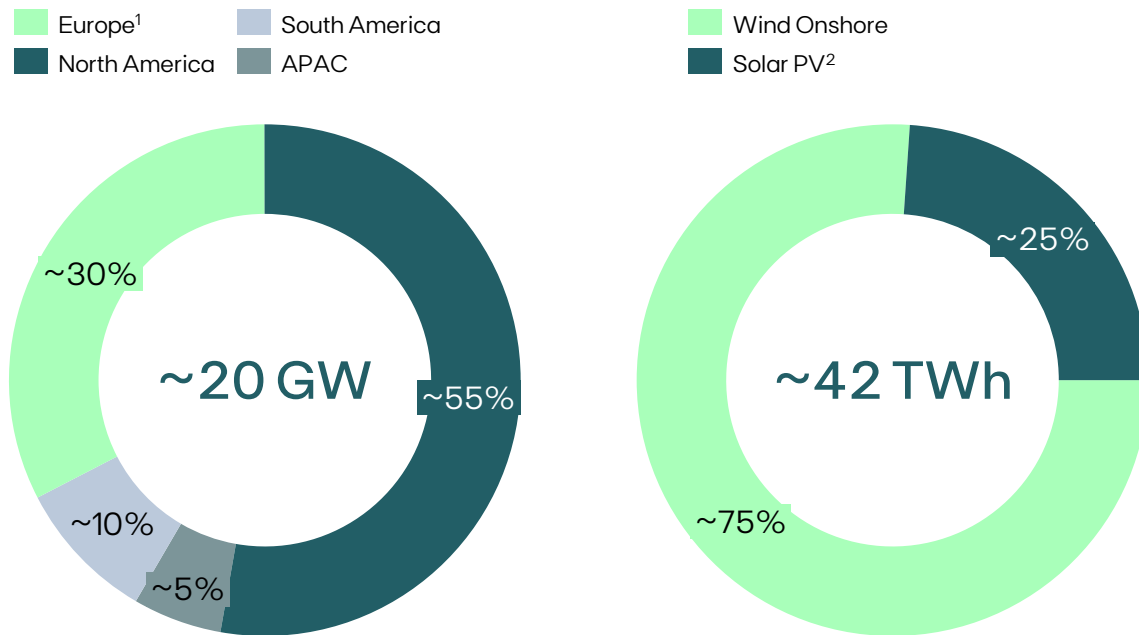
EDPR total installed capacity – split by tech
EBITDA + Net Equity GW



1. Includes Solar DG in North America and APAC | 2. Battery Energy Storage System

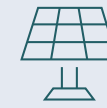
High-quality portfolio of 20 GW of Wind, Solar and BESS – ~85% in US and Europe, ~70% long-term contracted

Installed Capacity by Region and Generation by Technology 2025



Portfolio **focused on low-risk markets** with wind onshore as the main asset base technology

1. Includes Wind Offshore | 2. Includes Solar DG in North America and APAC
Note: Installed Capacity considers EBITDA + Net Equity



Pure renewables player with a proven track record...

>20 years
of track record

EU & US
Core Markets



... backed by a uniquely diversified portfolio with strong global PPA capabilities...

Wind & Solar
Core Technologies

~70%
Long Term Contracted



... and a differentiated and strong position in the US market since 2007

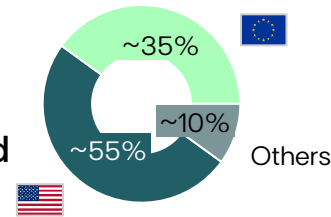
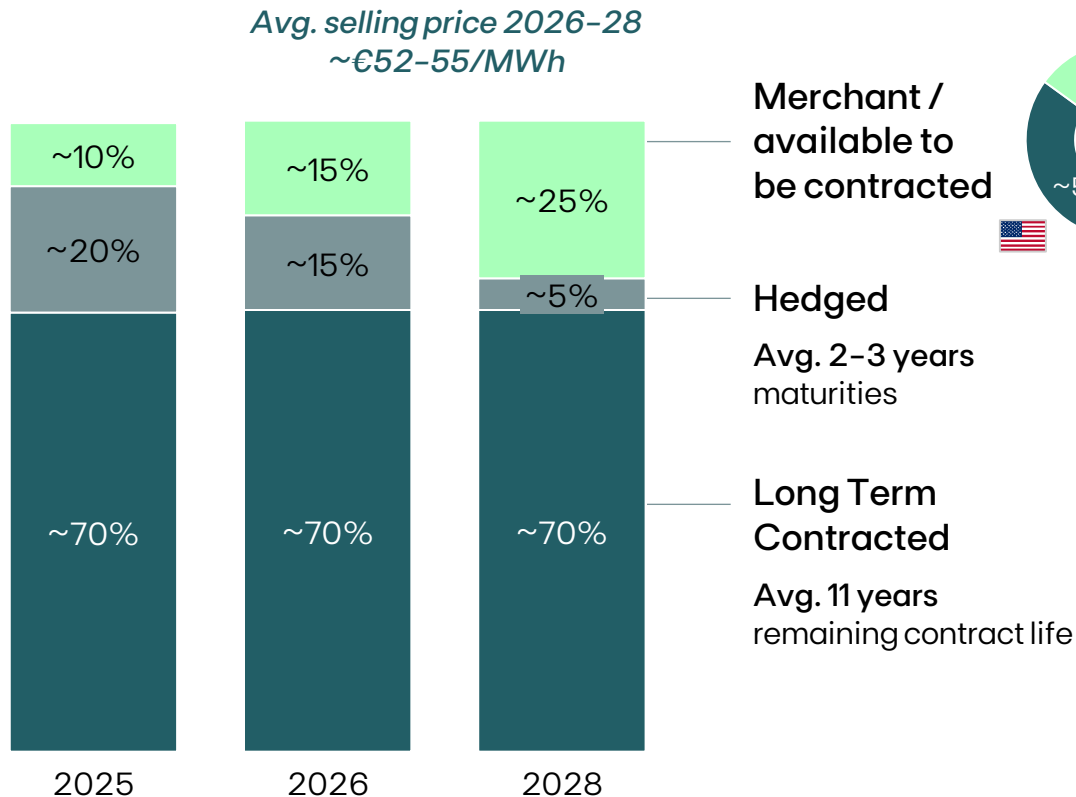
22 states
with EDPR presence

10 GW
operating capacity

~70% long term contracted revenues portfolio – resilient average selling price throughout 2028

Expected generation split by contracting profile
(status as of today, %)

Merchant Hedged Long Term Contracted



Avg. Selling Price 2026-28
Portfolio trends by region



>\$50



New PPA contracts at higher prices along with better wholesale market prices



>€70



Lower contracted/hedged prices vs 2025



>€30



Inflation linked long term revenues with limited exposure to merchant



APAC

~€90



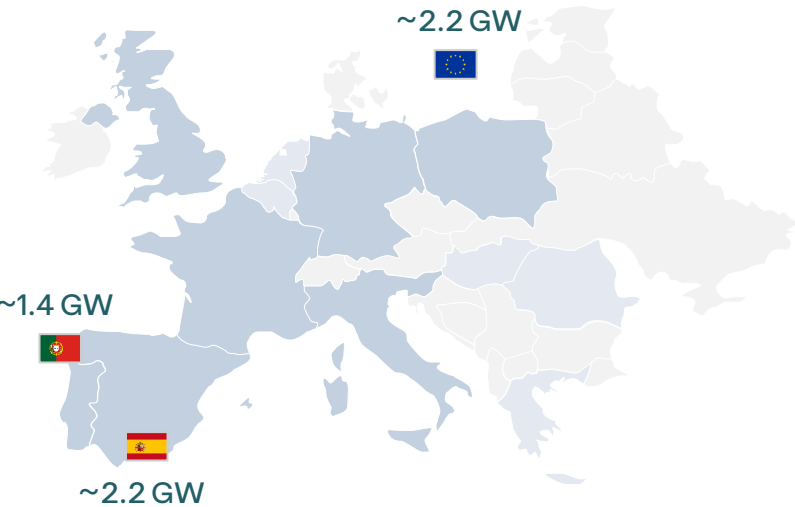
Strong PPAs under negotiation for new capacity in low-risk markets

Europe – focus on A-rated markets underpinned by demand growth potential

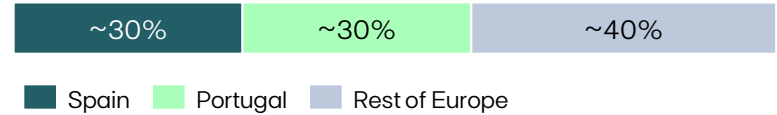


EDPR 2025E Installed Capacity GW

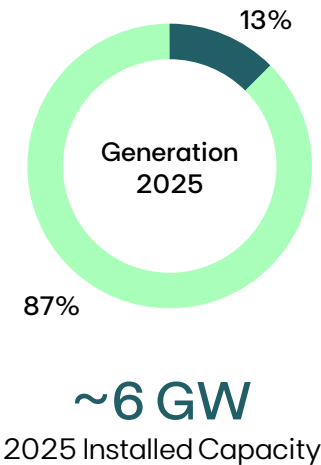
EDPR core growth markets Other EDPR markets



2025E Europe Underlying EBITDA Weight by country



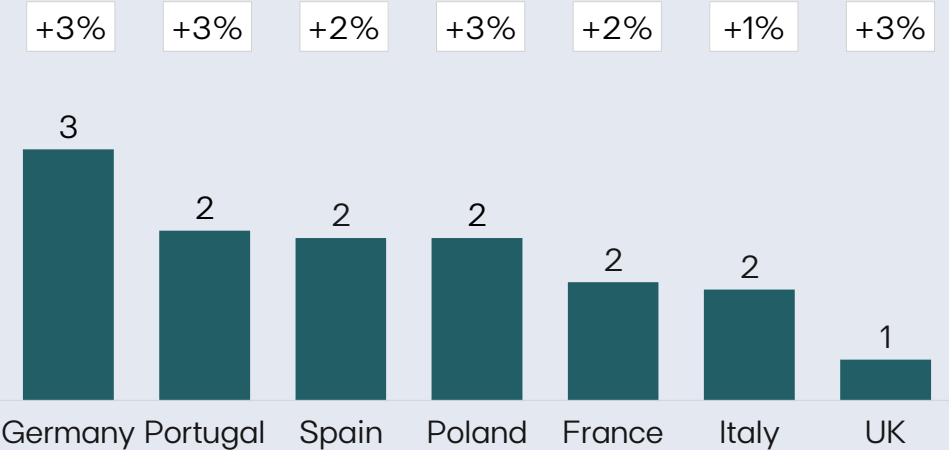
Wind Onshore Solar Utility Scale



Focusing on key European markets with strong fundamentals

Europe pipeline¹ and demand growth

xx Demand CAGR (2025–30)



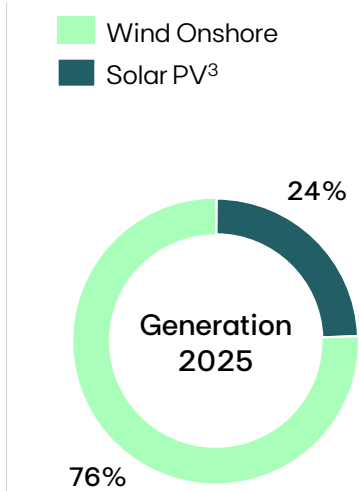
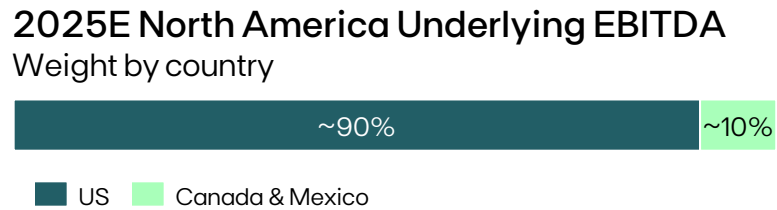
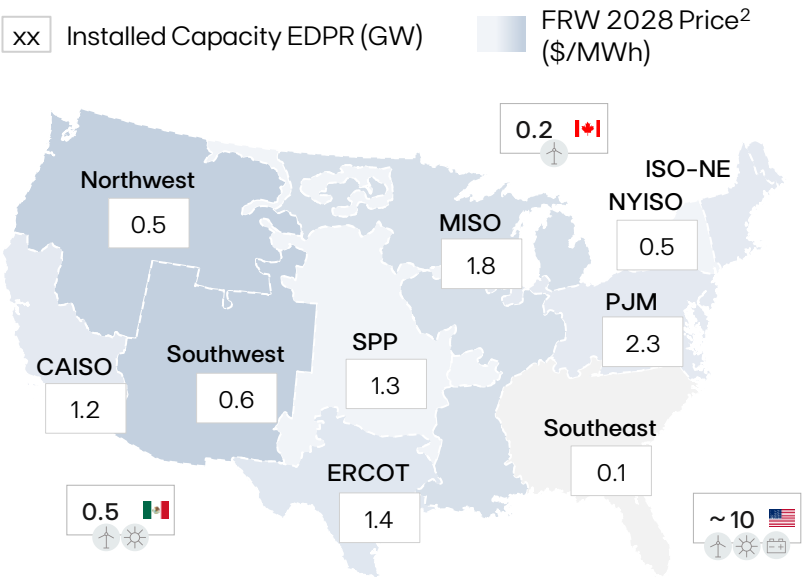
>13 GW of pipeline¹ in core European growth markets

1. Mid/Advanced stage pipeline, including visibility on Land, Grid connection, Licensing and Permitting; Does not include Prospects
Source: Wood Mackenzie – Net demand (excluding losses)
Note: Installed capacity considers EBITDA + Net Equity, excluding Wind Offshore

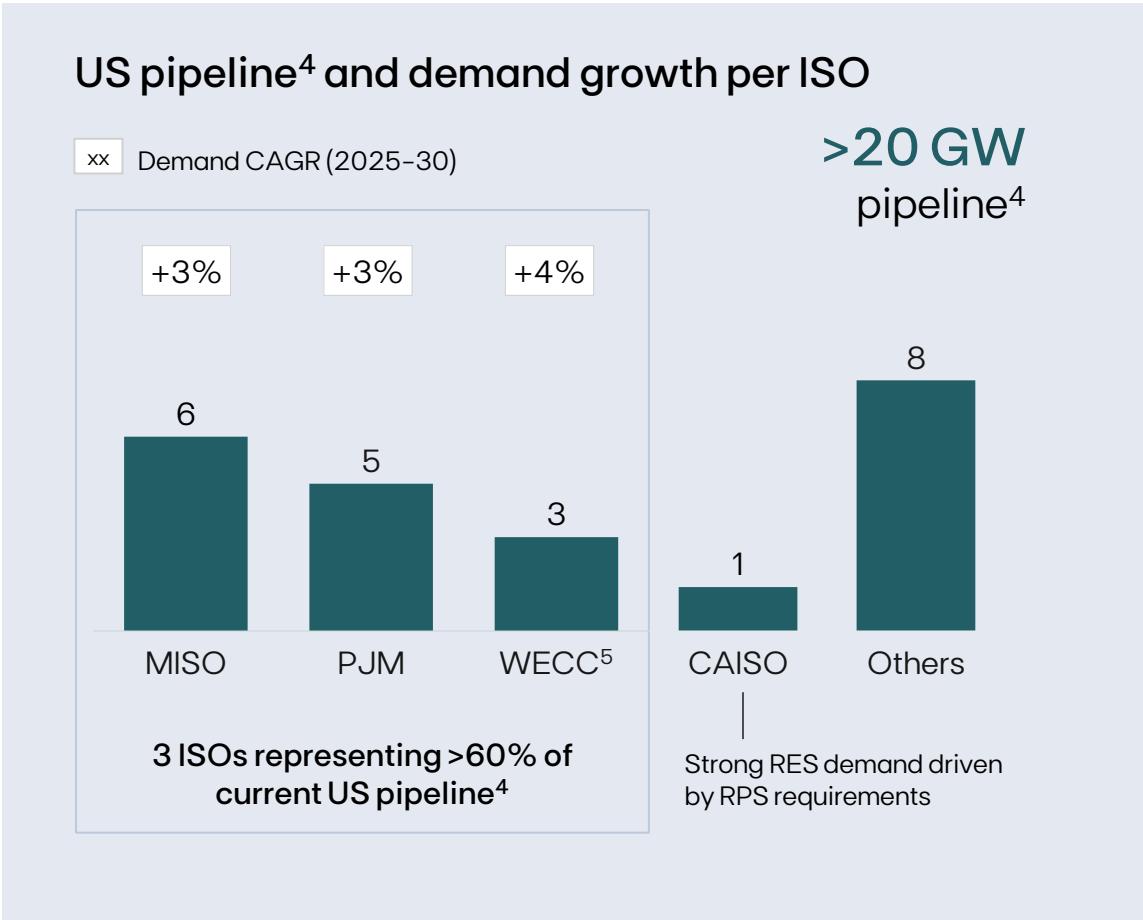
North America – high-quality portfolio to capture value from surging demand and rising power prices



EDPR 2025E Installed Capacity & forward prices by power market¹, GW



>9 years
avg. age of fleet



1. Map excludes 0.3 GW of solar DG | 2. Varying from low (lighter tone) to high (darker tone); Source: ICE (Intercontinental Exchange) North American & European Power Futures | 3. Includes Solar DG | 4. Mid/Advanced stage pipeline, including visibility on Land, Grid connection, Licensing and Permitting; Does not include Prospects | 5. Includes Northwest and Southwest regions
Source: Wood Mackenzie Power & Renewables – Annual Net Sales by Region
Note: Installed Capacity considers EBITDA + Net Equity

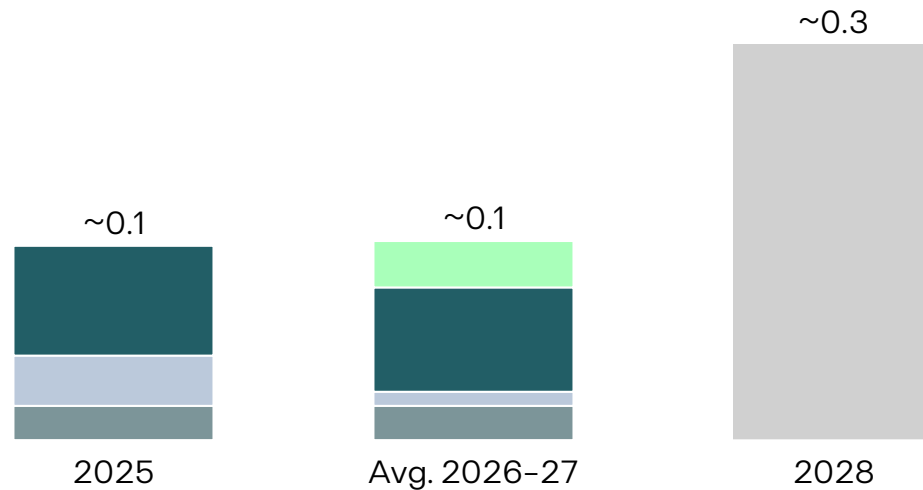
APAC and Offshore – focused on low-risk markets with long-term growth optionality, with a disciplined risk management

APAC

Focus on low-risk high-growth markets

2026-28 Capacity Additions by market, %

Australia Singapore Japan Rest of APAC



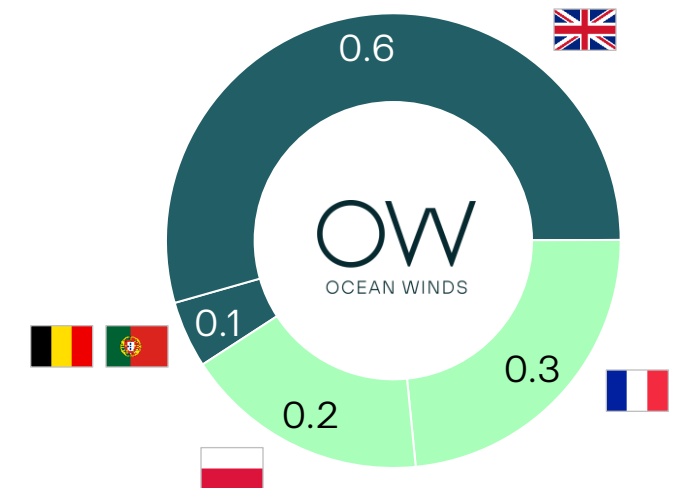
Strong pipeline of large Solar & BESS¹ co-located projects in **Australia** with CODs post 2027

OCEAN WINDS

Focused on execution of its existing European projects

EDPR Net Capacity², GW

Installed Under Construction



Strategic partnership model allows for a disciplined net exposure and funding
~3 GW OW **gross capacity in operation** by 2026 becoming one of the largest operators in Europe with a strong portfolio

Long term pipeline optionality post-2030 – limited additional capital needs in the short term

Business Strategy

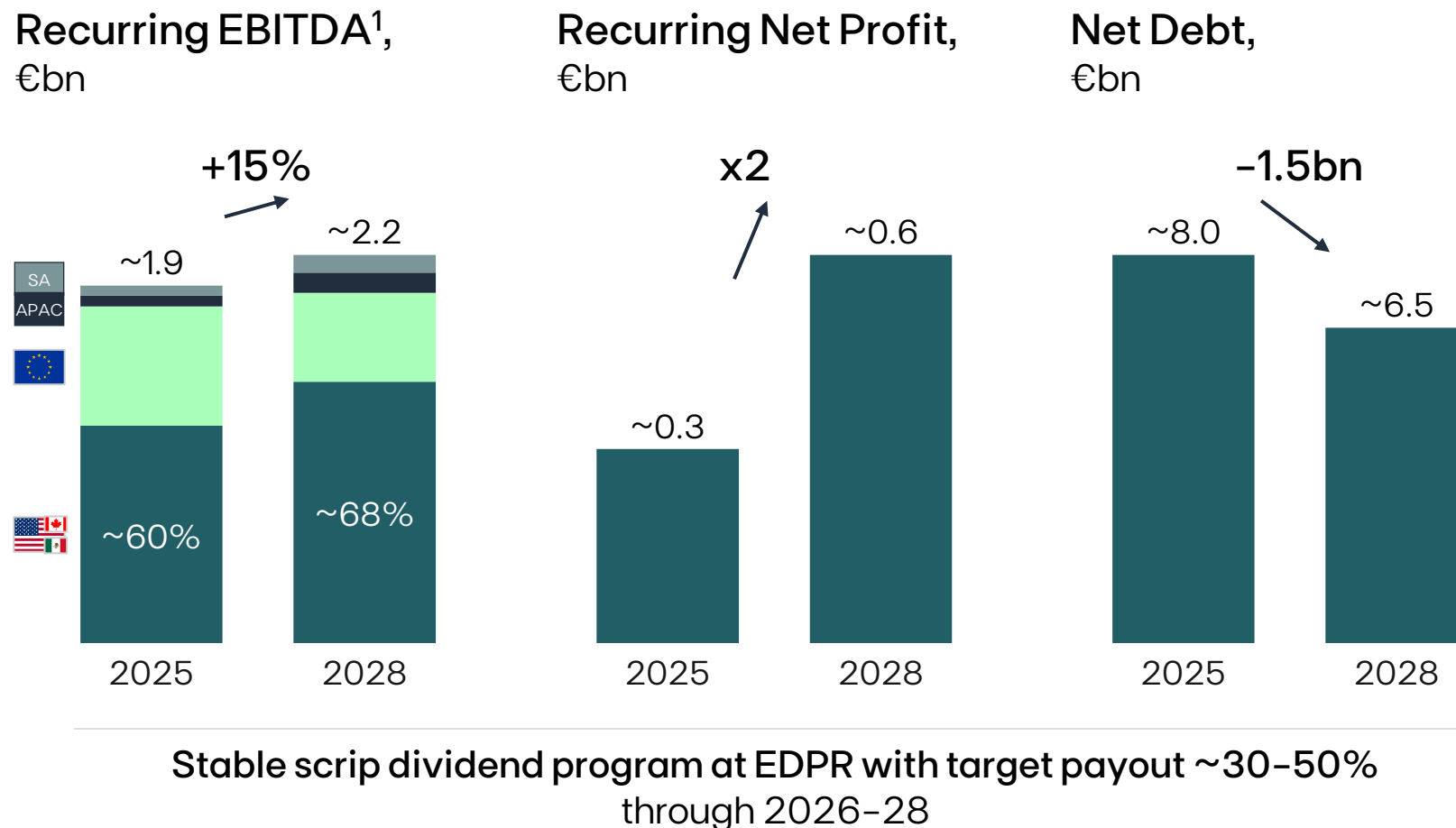
EDPR is well positioned to capture rising demand and drive sustainable and profitable growth, coupled with a robust B/S

~€7.5bn gross investments, of which ~60% in the US

13-15% Equity IRR in US, 12-13% in EU

AR plan of ~€4.5bn and ~€1bn of Disposals

Focus on efficiency driving ~€43k Core OPEX/Avg. MW in 2028



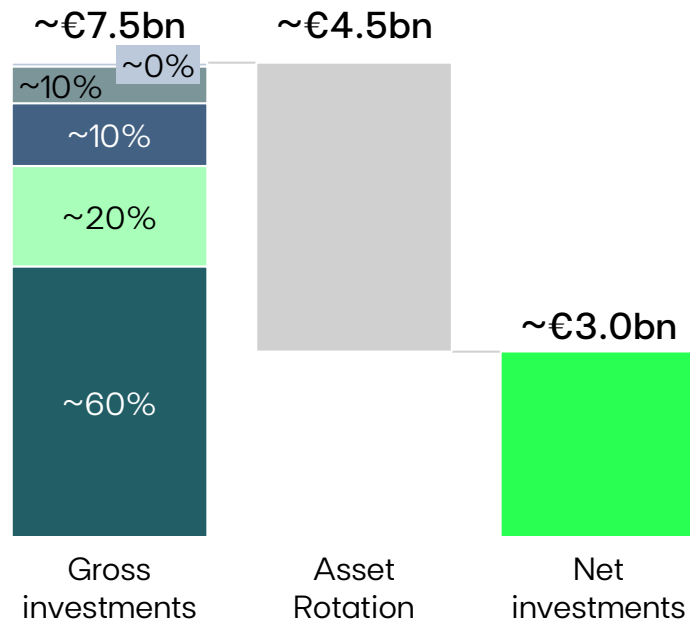
1. % of underlying EBITDA ex-AR gains. The ~68% in 2028 refers to the whole North America region, for only US is ~64%.

€7.5bn investment plan – ~60% in US and with optionality to capture additional growth from 2028 onwards

Investments 2026–28

€bn

■ North America
 ■ Offshore & Other¹
■ South America
■ Europe
 ■ APAC



Capacity Additions profile

GW

■ North America
 ■ South America
 ■ Offshore
■ Europe
 ■ APAC



2025

~1.5 GW
per year



2026–27

~1GW under construction
~2 GW secured for 2026–27

Flexible pipeline allowing to adjust growth pace and capture additional opportunities

>1.5 GW

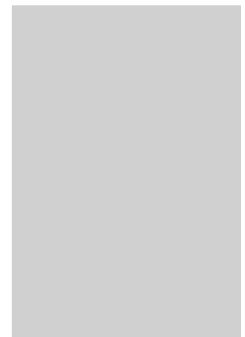


2028

Ongoing commercial activity for 2027–28 CODs

~5 GW

Additions 2026–28



2029–30

1. Mostly equity investments including Ocean Winds and capitalized expenses
Note: Capacity additions considers EBITDA + Net Equity

Our 2026–28 commitments focused on value creation

Focused growth

Visibility with improved returns and flexibility to accelerate

~€7.5bn
Gross investments

~€3bn
Net investments

12–14%
Renewables Equity IRR

Business optimization

Focus on value and cash-flow generation from existing portfolio

~€1bn
Disposals, focusing on key businesses and markets

~28%
Core OPEX/Gross Profit

~€0.8bn
Flat Core OPEX across BP horizon

Distinctive and resilient portfolio

High quality portfolio with sound Balance Sheet

~90%
EBITDA in A-rated markets and contracted generation

~€1.5bn
Net Debt reduction

~3.2x
Adj. ND/EBITDA¹ by 2028

Value creation

Increasing earnings, while lowering debt

~€2.2bn
EBITDA by 2028

~€0.6bn
Net Income by 2028

~30–50%
Scrip dividend payout ratio 2026–28

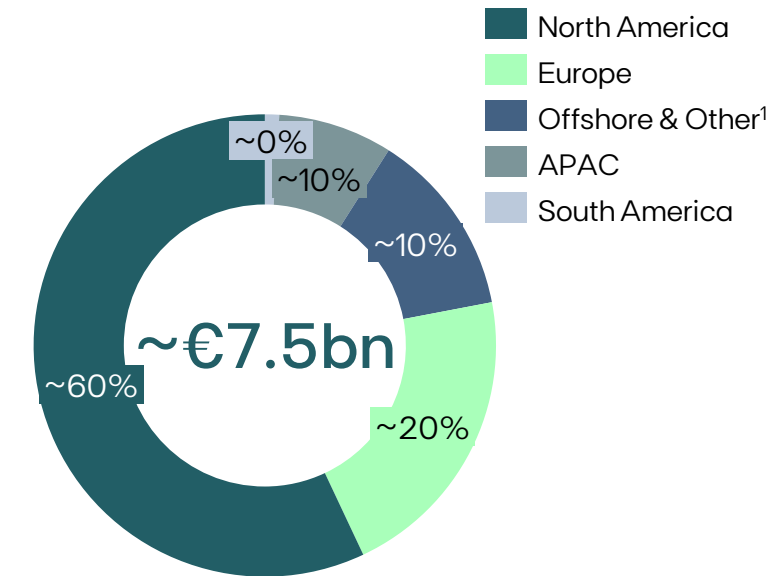
Powered by our talented and experienced organization, leveraging Digital and AI capabilities

1. Financial Net Debt + Leases / Recurring EBITDA (including AR gains and excluding one-offs)

Focused ~€7.5bn investment plan with US renewables at the core and €1.5bn Net Debt reduction

Gross investments by region

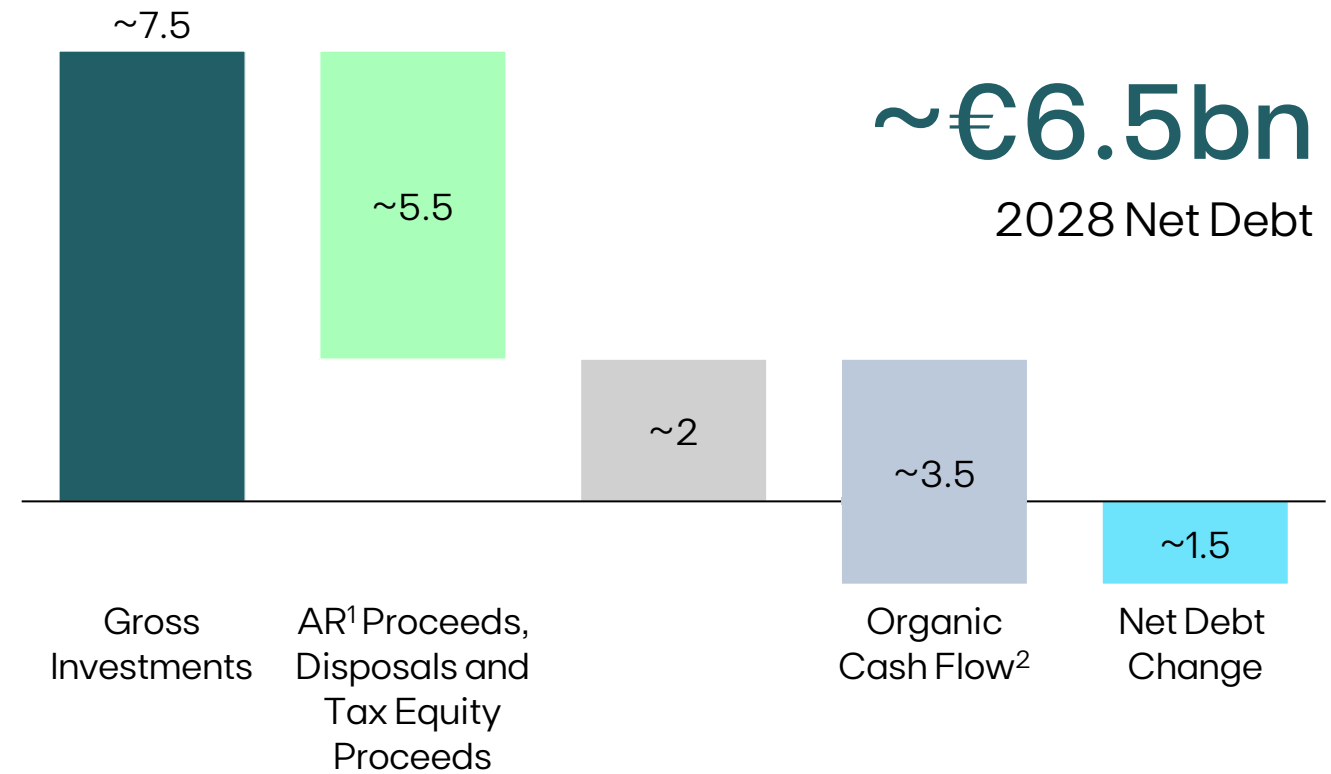
2026-28, €bn



~95% in A-rated markets

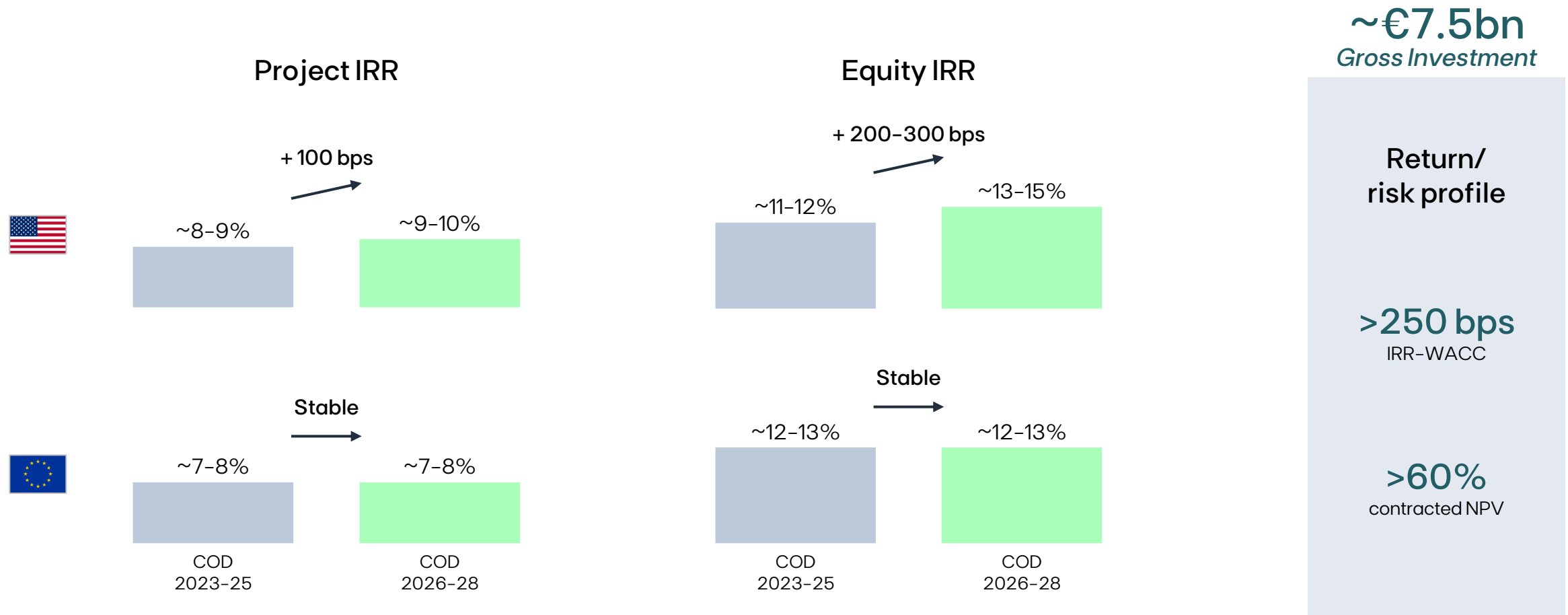
Cash Flow

2026-28, €bn



1. Mostly equity investments including Ocean Winds and capitalized expenses

Enhanced returns supported by market and regulatory tailwinds



Value crystallization through Asset Rotation and portfolio focus

Asset Rotation track record over the last 10 years

~30

transactions

~€12bn

cumulative proceeds

~€2.5bn

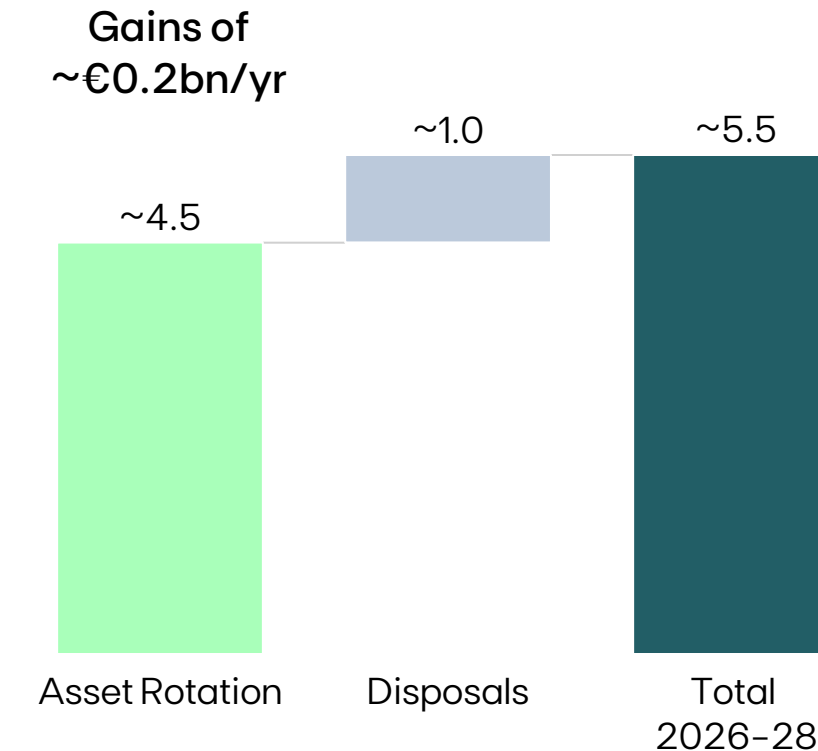
cumulative gains¹

~8 GW

installed capacity rotated

Asset Rotation and Disposals transactions 2026–28

€bn



Strong 2025 Asset Rotation execution of ~€1.8bn with attractive valuations

Diversified portfolio and multiple markets and technologies derisking Asset Rotation execution

1. Capital gains excluding minority transactions

Driving efficiency and agility across the business, improving competitiveness

Optimizing for superior value

Extract more value from existing assets, improving availability and O&M
(+1 p.p. availability¹ uplift 2025–28; –20% Core OPEX/Avg. MW vs. 2022)

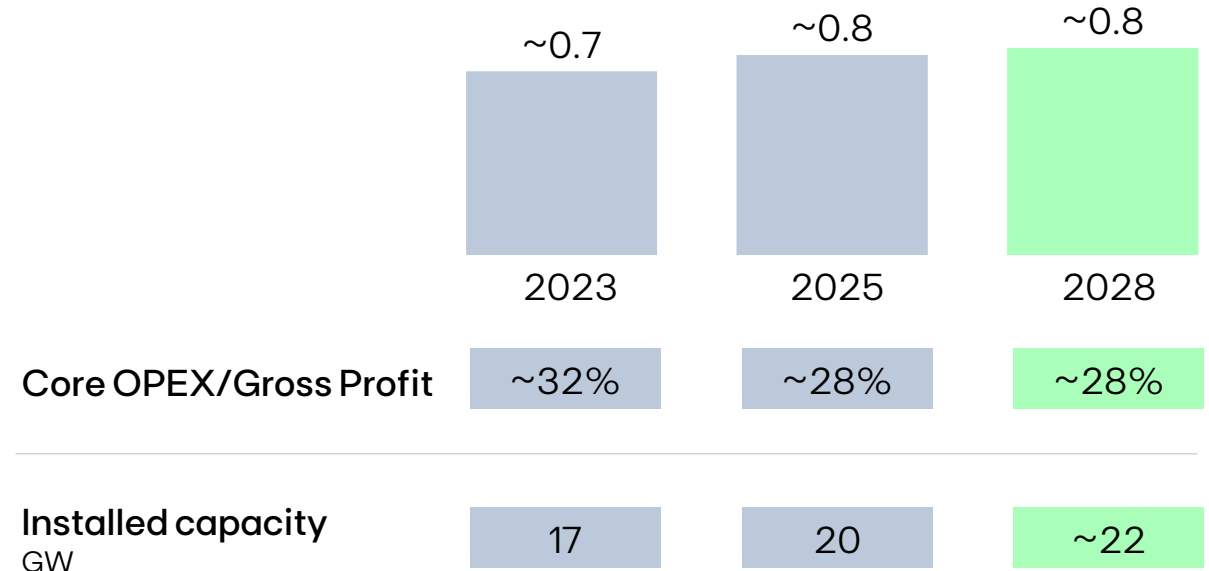
Focus on core geographies exiting markets / businesses with limited EDPR presence and synergies, improving efficiency

Drive organizational agility and scale digital/AI for smarter operations (90% Employees' Digital Upskilling Plan Completion, 2028)

Focusing on efficiency

Core OPEX recurring, 2023–28
€bn

Flat nominal Core OPEX, despite inflation and increasing asset base



1. Wind and Solar technical availability

ESG

Sustainable development and operation of renewable assets to deliver secure, affordable and clean energy

2028 commitments

~5 GW capacity additions 2026–28

Contribution to EDP Group's **Net Zero** target by 2040

Focus on
resilience

Climate adaptation plans for assets exposed to material climate risk

Strengthen local community engagement and promote biodiversity

All new projects¹ with material impact on communities include an **engagement plan**

All new projects¹ include a **biodiversity risk analysis & action plan**

Partner with our suppliers

100% purchases with ESG risks covered by **ESG Due Diligence**

Foster circularity

>85% total **waste recovered** along the assets' life cycle

Protect and uplift our people

Zero serious injuries and fatalities

Empowered ecosystem

Human-centered experience

Highest standards of integrity

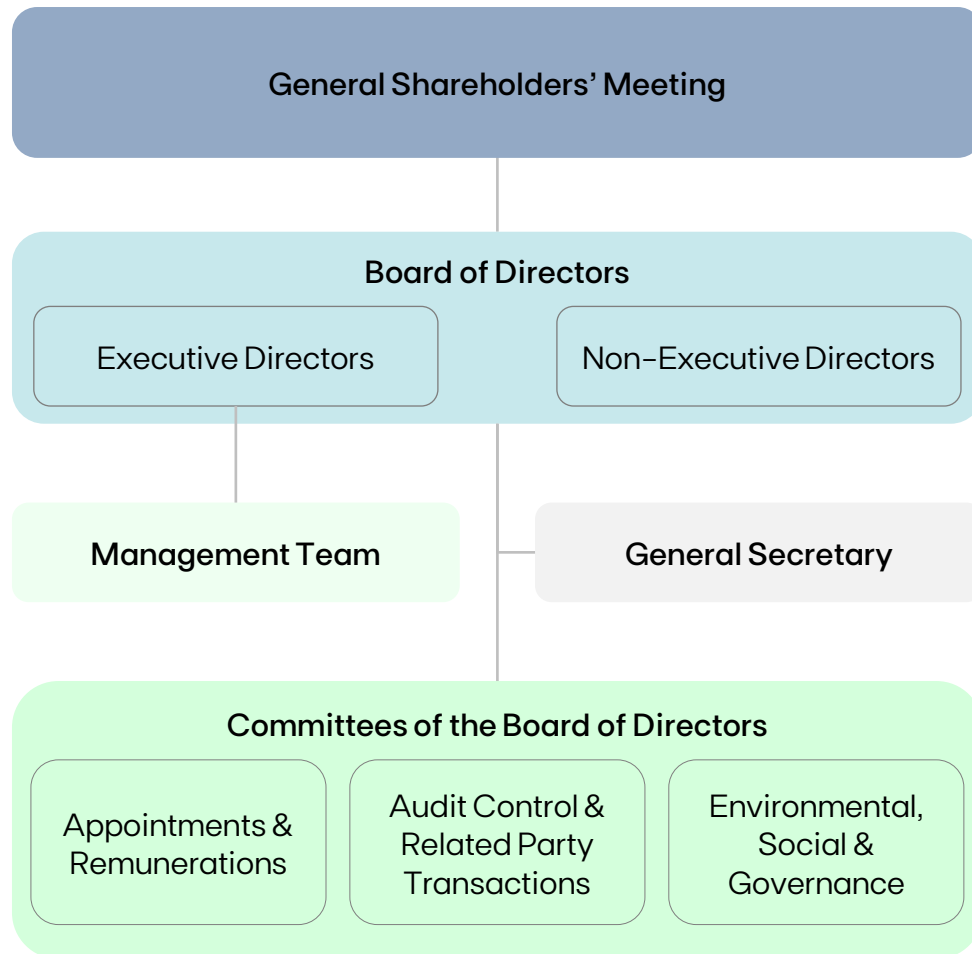
ESG achievements recognized by top-tier institutions, aiming to maintain a strong position in ESG ratings performance



Entity	Rating	Entity	Rating	Through EDP
 EDP Renováveis, S.A. Electric Utilities Sustainability Yearbook Member Corporate Sustainability Assessment (CSA) 2024 72/100 Score 80% Published 5. 2024	72/100 Sustainability Yearbook Member (Feb-25)	 14.5/100 Low risk (Oct-25)	 A list on climate change (Feb-25)	
 Corporate ESG Performance Prime	A-/A+ Industry Leader (Oct-25)	 AA/AAA Leading peers (Oct-25)	 One of the most ethical companies in the world (Mar-25)	

Corporate Governance

EDPR has implemented a leaner, more independent and diverse Corporate Governance structure in line with best practices



Governance model

- Aims to achieve the **highest standards of corporate governance, business conduct and ethics** referenced on the best national and international practices
- Enables a **fluent workflow between all levels**, ensuring the Board has **access to all the relevant information in time and manner**
- Ensures a **comprehensive decision-making process** for the key management goals and policies and an **effective oversight** of the management of the company
- Is reinforced by an **incentive structure with transparent remuneration** including key elements to enhance the Company's performance

Board of Directors



António Gomes Mota
Independent



Miguel Stilwell d'Andrade
Vice-Chair & CEO



Manuel Menéndez
External



José Félix Morgado
Independent



Ana Paula Serra
Independent

Chair



Rui Teixeira
CFO



Rosa García
Independent



Laurie Fitch
Independent



Gioia Ghezzi
Independent

Key highlights of the Board of Directors

- ✓ Independent Chair
- ✓ 9 Board members
- ✓ 2 Executive directors (CEO and CFO)
- ✓ 44% Women
- ✓ 67% Independent Directors
- ✓ 100% independent directors at BoD Committees
- ✓ 3 years mandate (2024 – 2026)

Management Team

Miguel Stilwell d'Andrade
CEO



Rui Teixeira
CFO



Vera Pinto Pereira
Client Solutions Platform



Pedro Vasconcelos
Iberia & APAC Regions



Ana Paula Marques
Renewable Generation Assets Platform

Duarte Bello
Europe & South
America Regions



Sandhya Ganapathy
North America Region



Structure with **regional hubs**, **transversal platforms** and **functions** leveraging **operational excellence**, **growth** and **value creation**

Led by an **experienced** and **diverse** team, with an avg. **14 years** in the sector and **43% women**

Remuneration **linked to strategy** execution, **including value creation** (TSR) and **ESG**

9M25 Results

EDPR 9M25 results marked by strong underlying EBITDA and net profit, capacity delivery and asset rotation plan on track for 2025E

9M25 Main Highlights

- Generation increased +14% YoY driven by new capacity additions, despite renewable index at 96% (vs. 98% 9M24)
- Avg. selling price -9% YoY to €54/ MWh due to change in generation mix along with lower avg. selling price in Europe
- Recurring EBITDA of €1,405m (+9% YoY), €59m AR gains in 9M25 vs. €179m in 9M24, with underlying¹ EBITDA+21% YoY
- Recurring Net Profit of €189m, of which €153m excluding AR gains (+€111m YoY)

9M25 Financial Performance

Recurring	YoY	Underlying ¹
EBITDA		
€1.4bn	+9% YoY	+21% YoY ↑
Net Profit		
€189m	-10% YoY	+4x YoY ↑

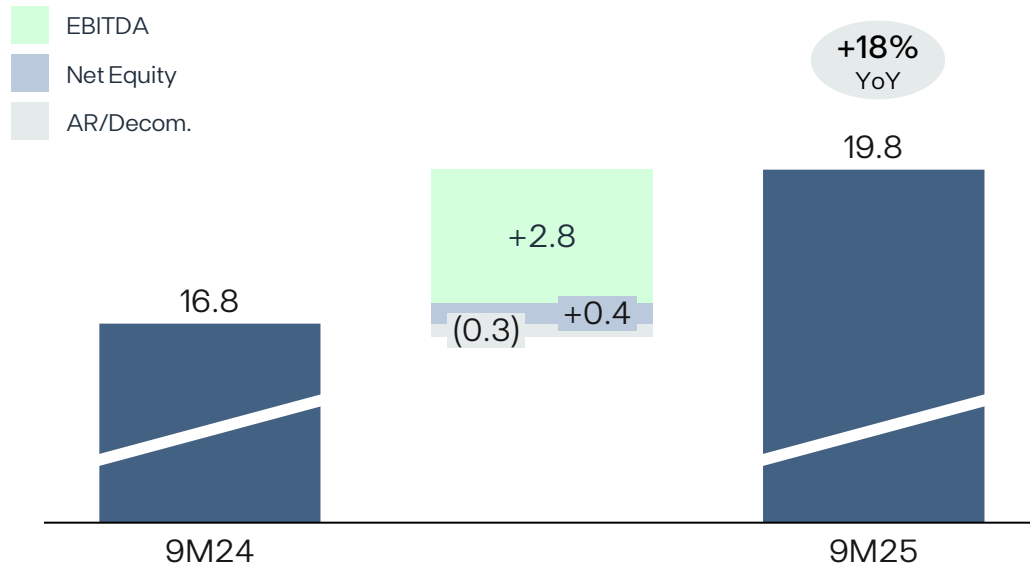
(1) Excluding asset rotation gains

EDPR generation increased +14% YoY driven by capacity additions of +3.3 GW YoY despite lower renewable index at 96%



Installed Capacity YoY

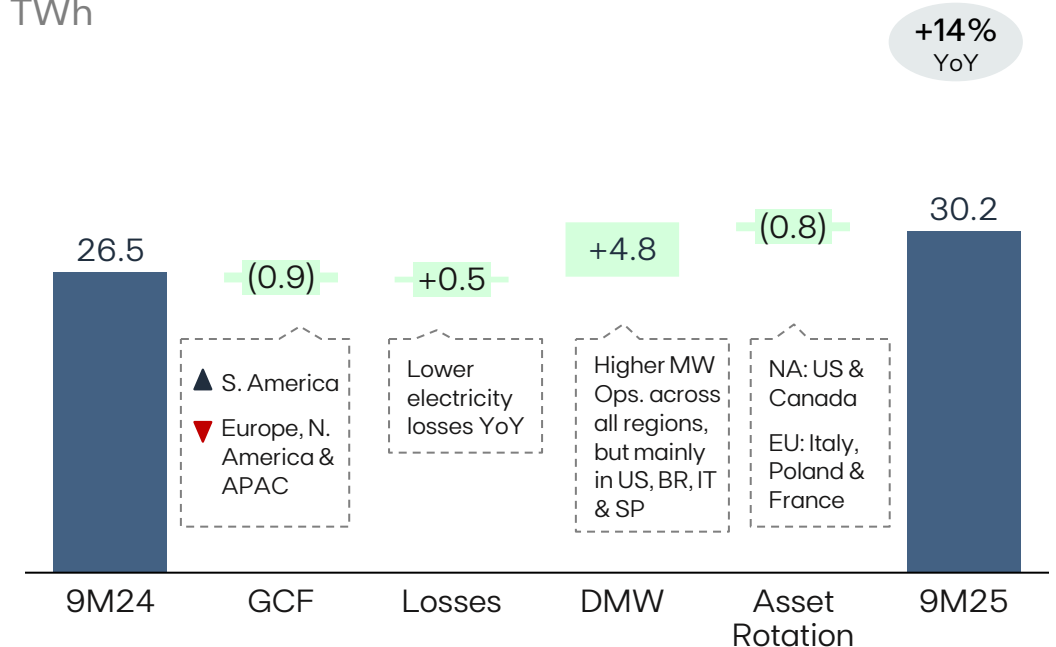
EBITDA + Net Equity GW



✓ 2.3 GW under Construction as of Sep-25 for projects with 2025-26 COD

Electricity Generation YoY

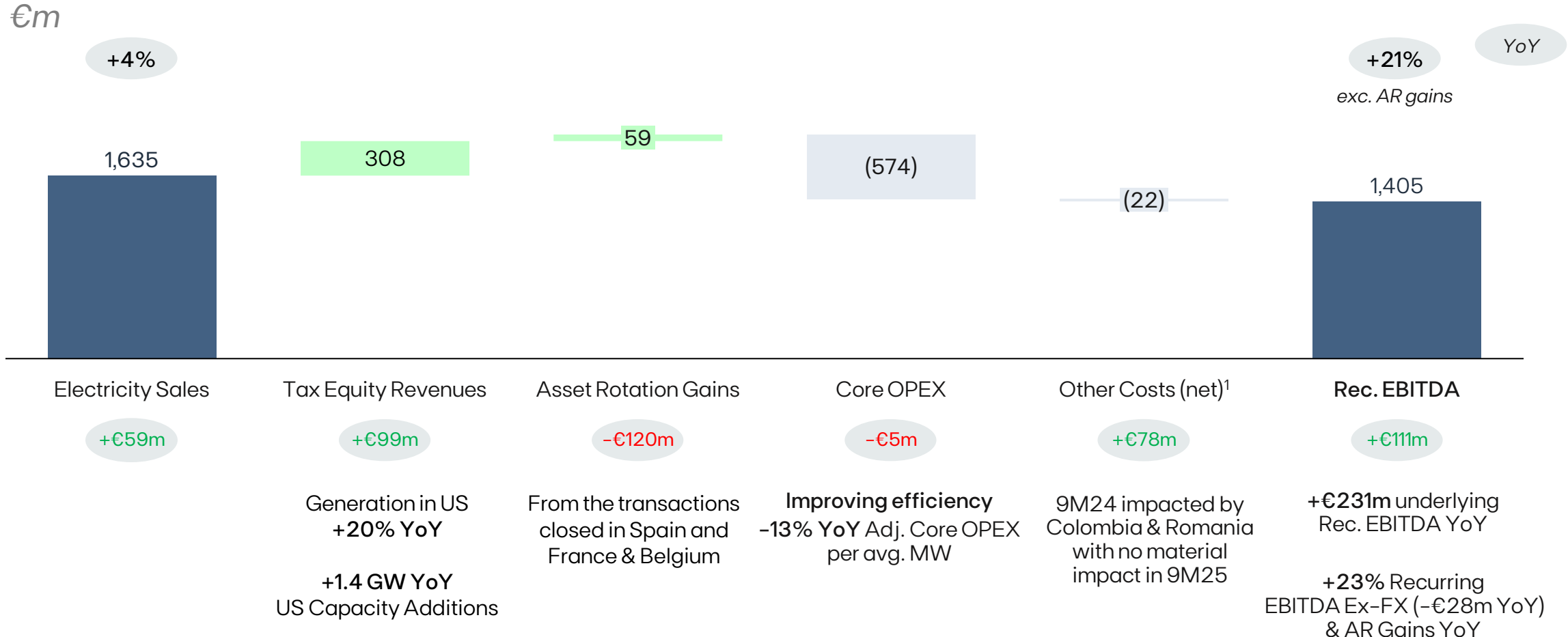
TWh



✓ Renewable resource at 96% (vs. 98% in 9M24) mainly impacted by low resource during the 1Q and 3Q

EDPR underlying Recurring EBITDA increasing +21% YoY driven by better business performance

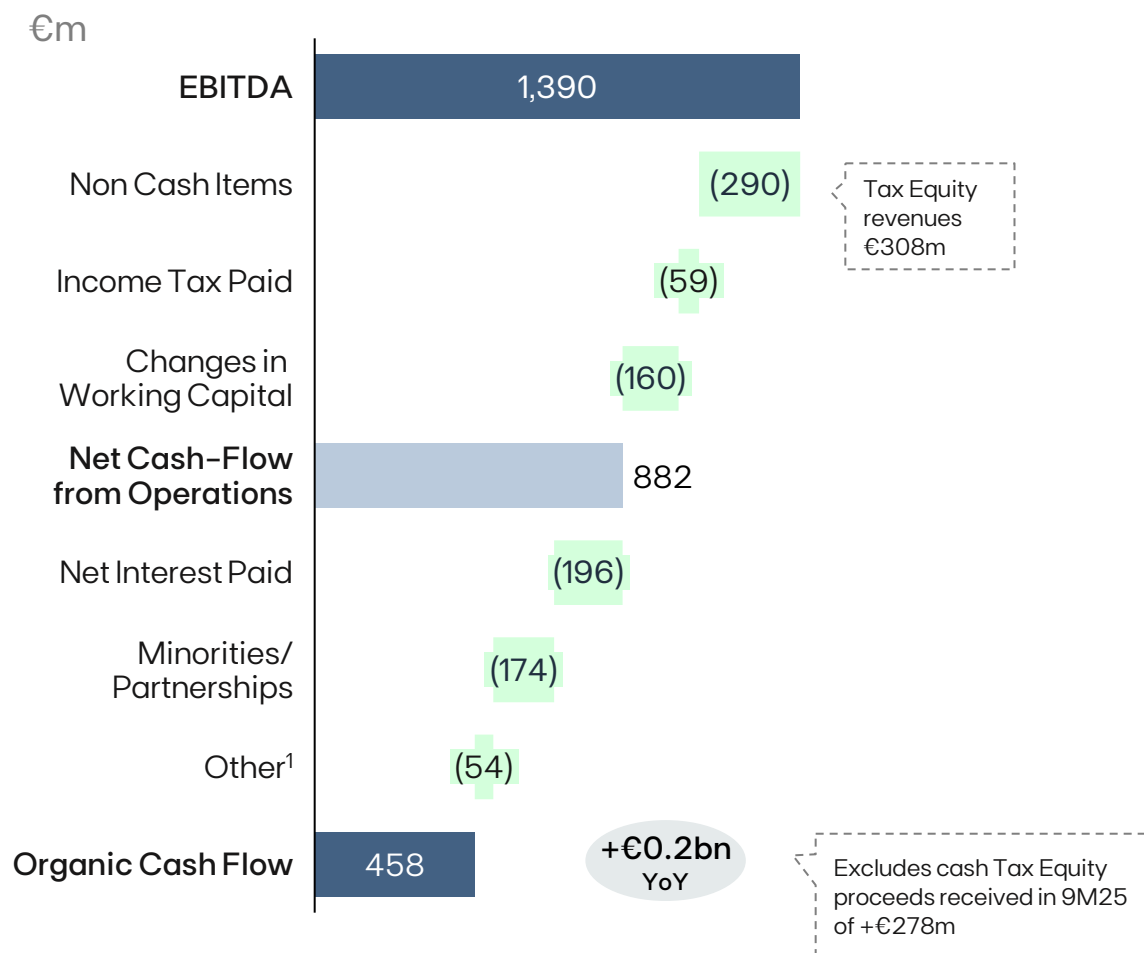
Recurring EBITDA Drivers



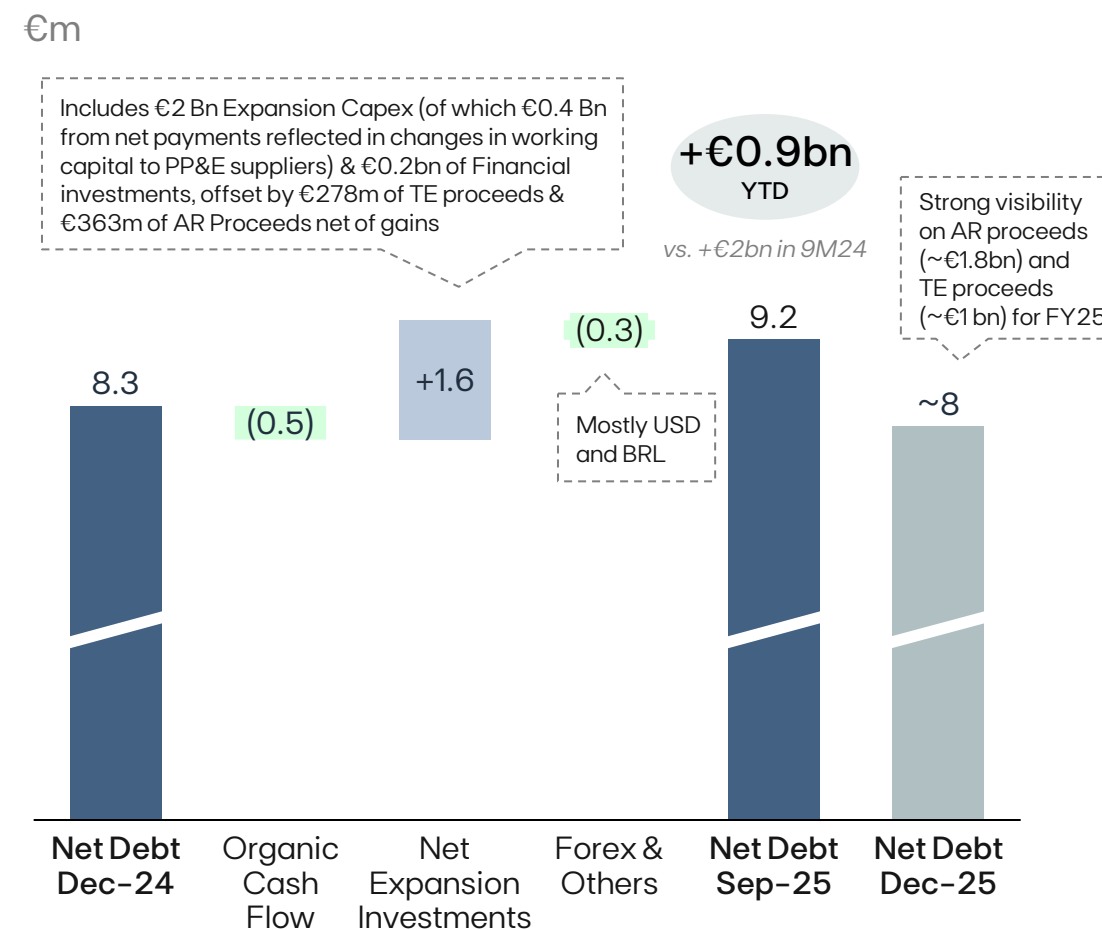
(1) Other Costs Net includes non-cash allocated accounting, Other operating income excluding AR Gains, Other operating costs, Share of Profits from Associates and one-offs

Strong Organic Cash Flow +€0.2bn YoY and Net Expansion Inv. of €1.6bn, with good visibility on AR and TE proceeds to come in 4Q25

Organic Cash Flow



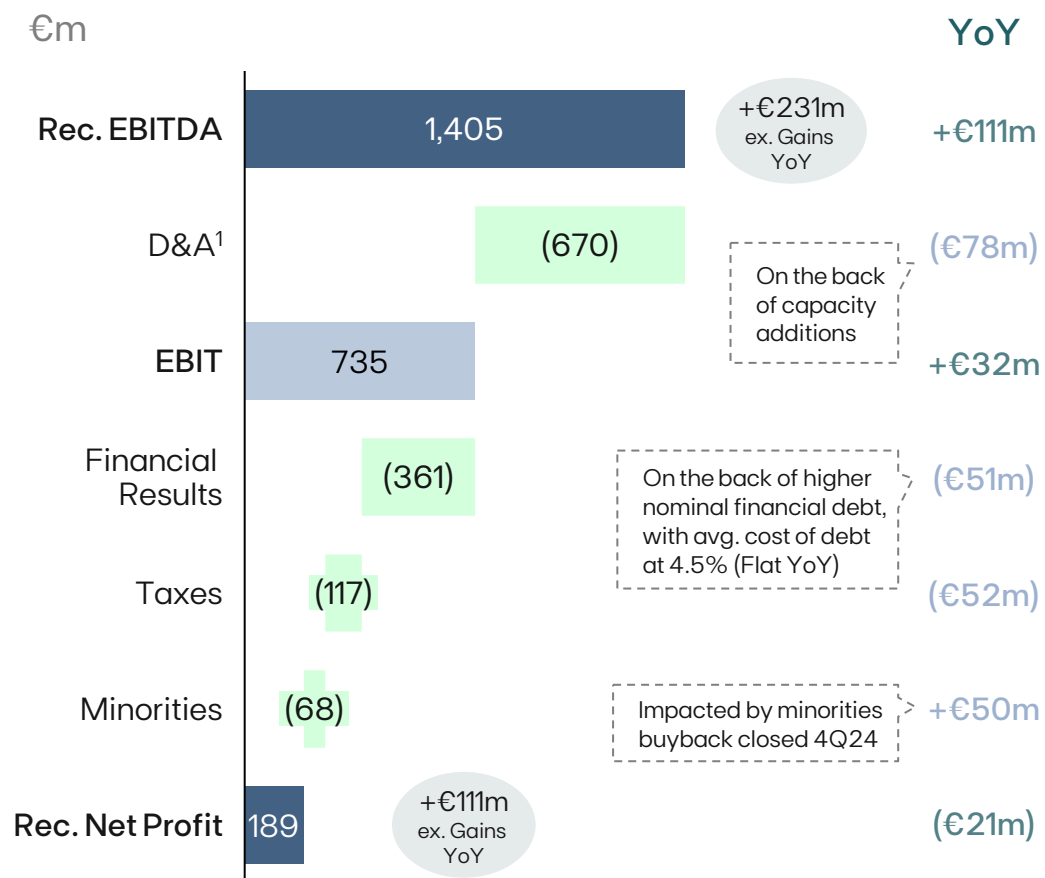
Net Debt Change Dec-24 to Sep-25



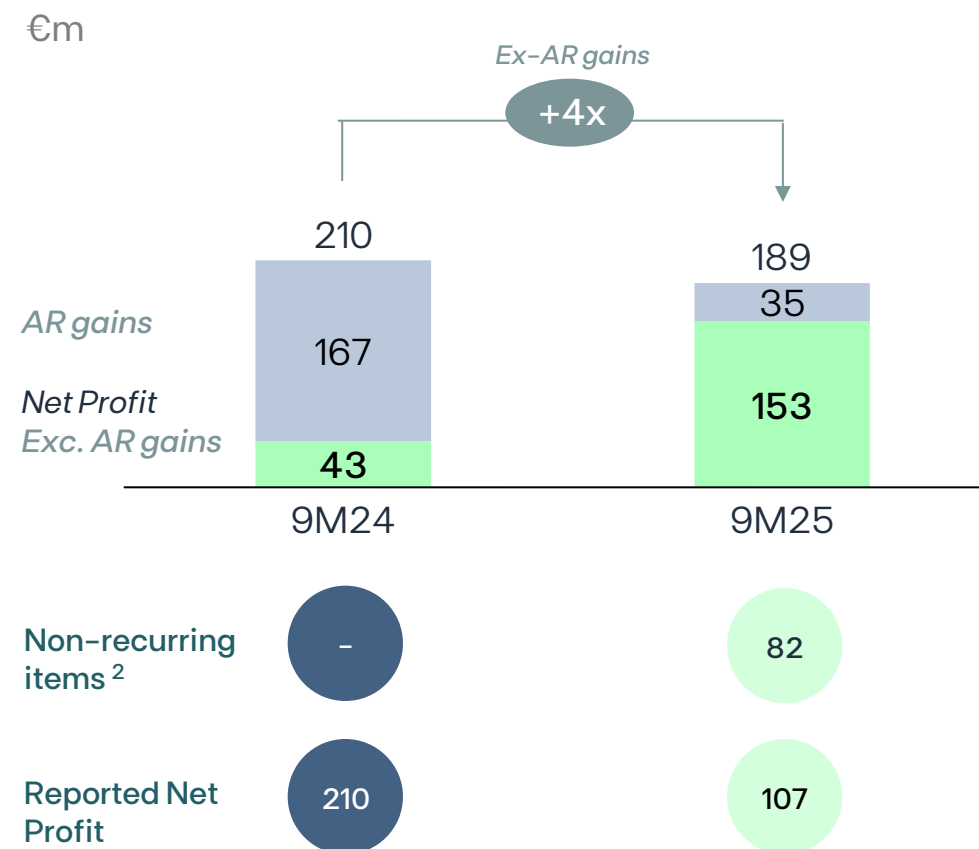
(1) Includes Payment of Lease Liabilities and other

Strong underlying performance with recurring Net Profit excluding Asset Rotation gains +4x to €153m

9M25 Rec. EBITDA to Rec. Net Profit



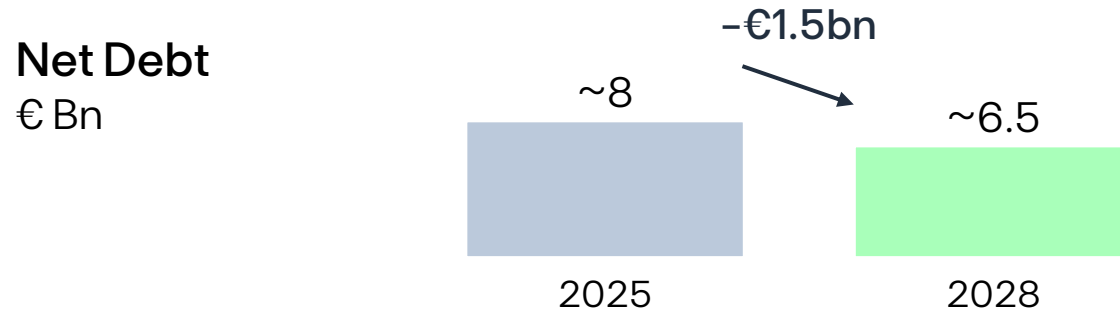
Recurring Net Profit



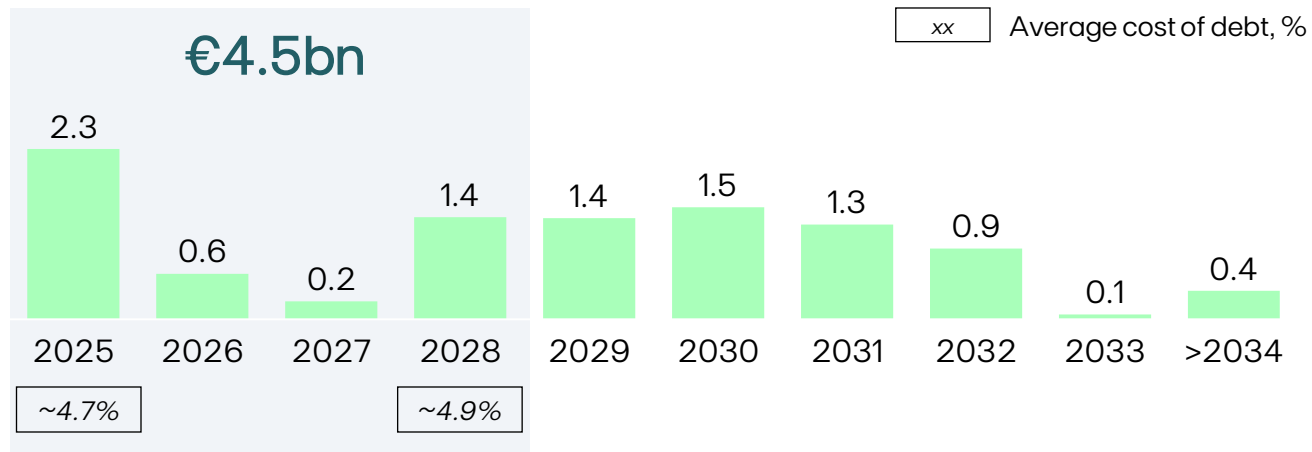
(1) D&A includes Provisions, Depreciation and amortisation and Amortisation of deferred income (government grants); (2) Non-recurring impacts mainly coming from impairments in Europe including non-core countries and the accelerated depreciation of Meadow Lake IV repowering wind onshore project in US, both at D&A level as well as one-off costs at Ocean Wind's US platform, accounted in Share of profit from associates.

Appendix

Robust Balance Sheet – investment discipline and strong Cash Flow generation



EDPR consolidated debt maturity profile as of September 2025, €bn



Strong cash flow generation enabling Net Debt reduction of ~€1.5bn after executing a ~€7.5bn gross investment plan and ~€5.5bn AR, Disposals and Tax Equity proceeds

Enhanced Balance Sheet headroom enabled by debt reduction – strengthened Adj. ND/EBITDA¹ to 3.2x

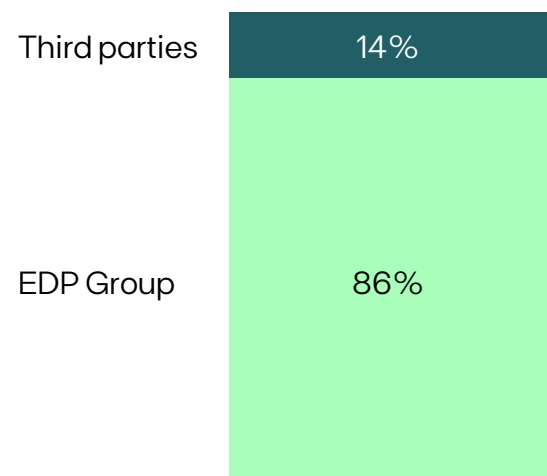
Balance Sheet robustness enables **optionality to scale growth**

1. Financial Net Debt + Leases / Recurring EBITDA (including AR gains and excluding one-offs)

Prudent funding policy – focus on centralized corporate debt, fixed rate and local currency

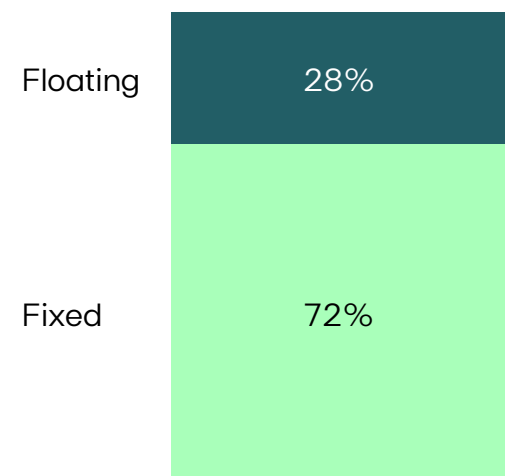
9M25

Debt by counterparty, €bn



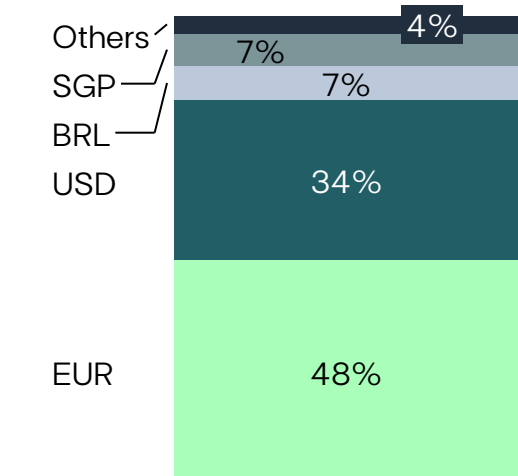
EDP Group as largest Debt counterparty vs. third parties

Debt by interest rate type, €bn



>70% fixed rate

Debt mix by currency, %



Prioritizing funding in local currency

EDPR 2025–28 key figures

	2025	2028	2025–28	
EBITDA (€ Bn)	~1.9	~2.2	+15%	↑
Net Income (€ Bn)	~0.3	~0.6	x2	↑
Net Debt (€ Bn)	~8	~6.5	–€1.5 Bn	↓
Adj. ND/EBITDA ¹ (x)	~4.3x	~3.2x	–1.1x	↓
Payout ratio (%)	30–50%			

1. Financial Net Debt + Leases / Recurring EBITDA (including AR gains and excluding one-offs)

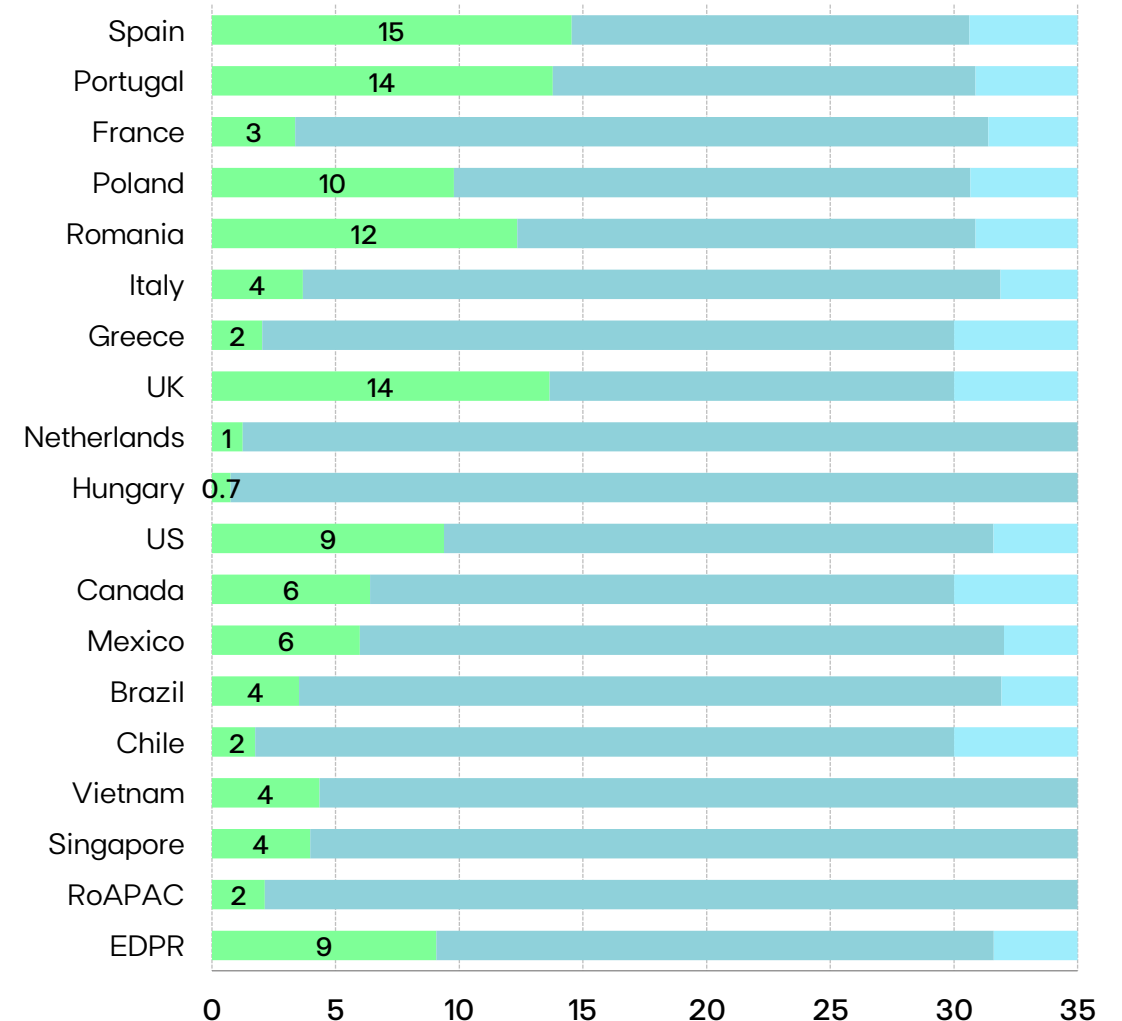


EDPR Asset Base as of Sep-25

EDPR Installed Capacity

Installed Capacity (MW)	Sep-25	YoY	9M25 ⁽¹⁾			Under Constr.
			Additions	AR/Decom.	Δ YTD	
EBITDA MW						
Spain	2,272	+223	+20	(83)	(63)	289
Portugal	1,426	+13	+13	-	+13	48
France	180	(79)	+12	(112)	(100)	70
Belgium	-	(11)	-	(11)	(11)	-
Poland	621	+35	-	-	-	-
Romania	570	+49	-	-	-	-
Italy	572	+279	+63	-	+63	136
Greece	150	+70	-	-	-	58
UK	5	-	-	-	-	50
Netherlands	49	+19	-	-	-	-
Hungary	74	+74	-	-	-	-
Germany	-	-	-	-	-	105
Europe	5,917	+671	+107	(205)	(97)	756
United States	8,804	+1,338	+413	(30)	+382	1,178
Canada	130	-	-	-	-	-
Mexico	496	-	-	-	-	-
North America	9,429	+1,338	+413	(30)	+382	1,178
Brazil	1,743	+409	+124	-	+124	-
Chile	83	-	-	-	-	60
South America	1,826	+409	+124	-	+124	60
Vietnam	402	-	-	-	-	-
Singapore	415	+72	+57	(5)	+52	28
RoAPAC	272	+62	+15	-	+15	15
APAC	1,089	+134	+72	(5)	+67	42
	-	-	-	-	-	-
Total EBITDA MW	18,261	+2,552	+716	(240)	+476	2,036
Equity Consolidated (MW)						
Spain	120	-	-	-	-	-
Portugal	28	(3)	-	-	-	-
Rest of Europe	652	+419	-	-	-	309
Europe	800	+416	-	-	-	309
United States	641	(19)	(19) ⁽²⁾	-	(19)	-
Canada	59	-	-	-	-	-
North America	701	(19)	(19)	-	(19)	-
RoAPAC	41	+25	+35	(5)	+30	-
APAC	41	+25	+35	(5)	+30	-
	-	-	-	-	-	-
Total Eq. Cons. MW	1,541	+423	+16	(5)	+11	309
Total EBITDA + Eq. MW	19,803	+2,975	+733	(245)	+487	2,345

EDPR EBITDA MW Avg. Age and Useful Life Remaining



(1) YTD variation considers the decommissioning 3 MW in North America and 3 MW in APAC. (2) Portfolio Equity adjustment.

Remuneration Framework by Country

Europe

	PPA	FiT	CfD	GCs	Reg. Sch.	ASP (€/MWh)	Avg. Age
	✓				✓	69	15
	✓	✓	✓			77	14
	✓	✓	✓			74	3
	✓		✓	✓		94	10
				✓		112	12
	✓	✓	✓			112	4
			✓			71	2
		✓				181	14
	✓		✓			64	1
						50	1

APAC

	PPA	FiT	ASP (€/MWh)	Avg. Age
	✓		105	4
		✓	76	4
	✓		56	2
		✓	133	3
	Plans to establish ourselves as an enabler of Japan's renewable energy sector			
	Robust market with significant growth prospects in renewables			
	Presence in the offshore market, through OW			

North America

	PPA	FiT	RECs	ASP (\$/MWh)	Avg. Age
	✓		✓	47	9
		✓		65	6
	✓			54	6

South America

	PPA	FiT	ASP (€/MWh)	Avg. Age
	✓	✓	32	4
	✓		19	2

OW – Top 5 offshore player globally, with a diversified geographical mix in core low-risk markets



Strong portfolio of secured projects indexed to inflation

Offshore Wind, GW

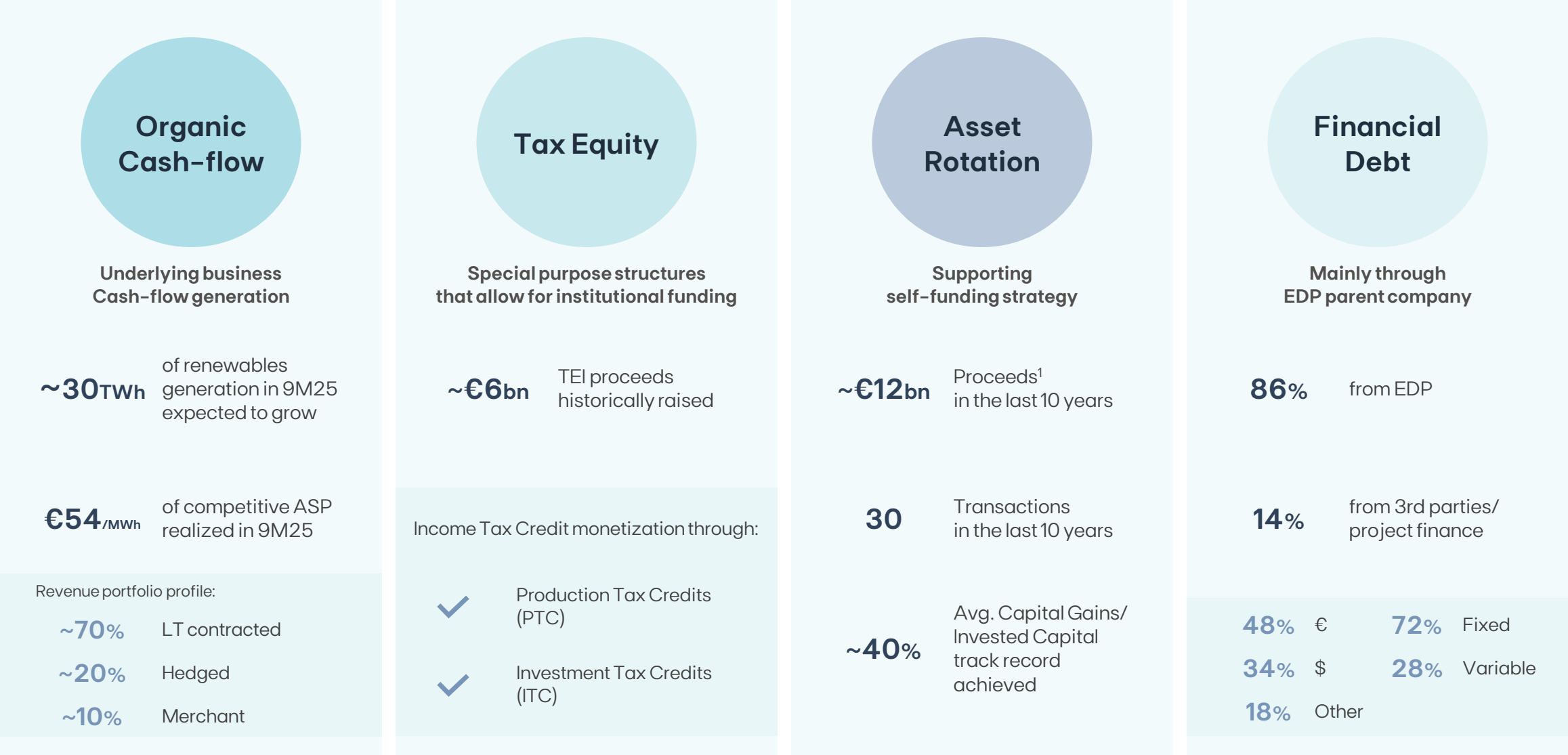
✓ Contracted and inflation linked



Status	COD	Project	Technology	Contracted revenues and inflation linked	Gross Capacity	Net Capacity ¹
Installed	2020	 WindFloat Atlantic	Floating	✓	0.03	0.01
	2021	 SeaMade	Bottom-fixed	✓	0.5	0.04
	2022	 Moray East	Bottom-fixed	✓	1.0	0.20
	2024	 Moray West	Bottom-fixed	✓	0.9	0.42
Under construction	2025	 EFGL	Floating	✓	0.03	0.01
		 Noirmoutier	Bottom-fixed	✓	0.5	0.15
	2026	 Le Tréport	Bottom-fixed	✓	0.5	0.15
	>2025	 B&C Wind	Bottom-fixed	✓	0.4	0.20
Under dev. rev. secured	>2030	 EFLO	Floating	✓	0.3	0.13
Under dev. rights secured	>2030	 SouthCoast Wind	Bottom-fixed		2.4	1.20
		 Korea Floating Wind	Floating		1.1	0.38
		 Hanbando	Bottom-fixed		1.1	0.56
		 Bluepoint Wind	Bottom-fixed		2.4	0.60
		 Golden State Wind	Floating		2.0	0.50
		 Caledonia	Bottom-fixed + Floating		2.0	1.00
		 Arven	Floating		2.3	0.58
		 High Sea Wind	Bottom-fixed		1.3	0.64
		TOTAL				

1. Considering EDPR's 50% stake in OW

Diversified funding strategy with an efficient financial profile, optimizing market opportunities while leveraging balanced macroeconomic dynamics

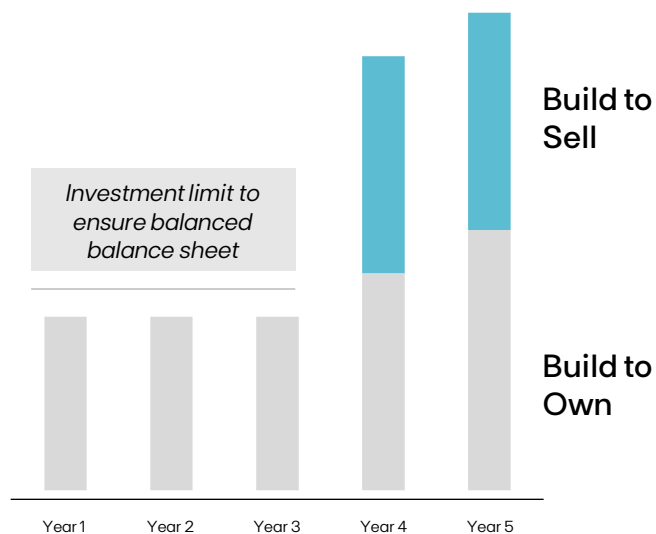


Note: Data as of 9M25 | 1. Cumulative proceeds

Asset Rotation strategy allows investment above the limits of balance sheet, recycling capital to reinvest in further growth at a positive spread

Asset Rotation allows incremental value created at project execution

Illustrative example



- NPV crystalized upfront
- Less capital intensive
- Reduction of merchant tail risk
- Depend on market valuation
- NPV captured throughout 30/35y
- Highly capital intensive
- Recurrent annual CFs
- With merchant tail risk

Value crystalized
upfront
+
Growth acceleration
with less capital



As long as IRR re-investing > IRR selling
Select assets that minimize IRR selling
in each geography

Proceeds are re-invested in the development of quality and value accretive projects, enhancing its growth and accelerating value creation at attractive multiples

Detail on US Tax Credits Profile and Accounting

Tax Credits	PTC Production Tax Credits	Annual tax credit based on generation during the first 10 years of commercial operation	
		Standard rate	\$30 per MWh ¹
		Bonus adder	+\$3 per MWh (Domestic Content)
			+\$3 per MWh (Energy Communities)
		Preferred for projects with	Lower capital costs
	Higher production capabilities		
		Revenues recognized	Over 10 years in P&L ²
	ITC Investment Tax Credits	One time tax credit based on the investment in the generating property of the project	
		Standard rate	30%
		Bonus adder	+10% (Domestic Content)
+10% (Energy Communities)			
Preferred for projects with		Higher capital costs	
		Lower production capabilities	
	More complex revenue contracts		
	Revenues recognized	Over 5 years in P&L ²	
MACRS Modified Accelerated Cost Recovery System		Accelerated depreciation over 5 years (vs 30/35 years straight line) – Fiscal purposes, no impact on accounting depreciation	

1. PTC rates are inflation linked; these are the value for projects achieving COD in 2024 | 2. Through Income From Institutional Partnerships

